SMART INVESTMENTS LEAD TO SMART STUDENTS.

SMART Futures October 2015 Update

Broward County Public Schools (BCPS) is moving forward with the work necessary to successfully implement the \$984 million SMART Program (\$800 million General Obligation Bond + \$184 million in existing capital resources).

Program Manager/Owner's Representative Services

On August 18, 2015, the School Board of Broward County approved the award of RFP 15-115C to Heery International, Inc. (Heery) to provide program management/owner's representative services. Heery will provide construction industry expertise to coordinate each point in the process of planning, designing and building capital projects for BCPS.

Cost and Program Controls Management Services

On September 16, 2015, the School Board of Broward County approved the award of RFP 15-114C to Atkins North America, Inc. (Atkins). Atkins will provide cost and program control management (CPCM) services to the SMART Program. Atkins will also provide the database and scheduling software through the duration of the SMART Program. This system will integrate key information at the individual project and Program level, and serve to populate the external online interface to the public. This will allow stakeholders the ability to monitor the progress of all SMART projects.

The award of the CPCM contract now completes the needed infrastructure to fully execute the SMART Program.

School Choice Enhancement Projects

School Choice Enhancement Projects are designed to allocate \$100,000 to all schools to improve the condition of an instructional or educational space at the school.

In Year 1 of the SMART Program, 82 schools were identified to receive School Choice Enhancement funding. The District's Facilities and Construction Management Department (FCM) has met with the Year 1 schools' School Advisory Councils, to orient them on the school choice enhancement process and to narrow the list of options down to two, to allow the FCM team to develop detailed scope and pricing. Seven schools have completed the voting process and identified their respective package of project(s) for execution.

FCM is now working with its owner's representative business partner to develop standard design and project cost options for frequently selected projects.

As the Year 1 School Choice Enhancement Projects transition to being executed, FCM will work with Year 2 schools to initiate the planning process in anticipation of Year 2 funding allocations.

SMART Project Cycle

All SMART projects will follow a similar project cycle. The timelines associated with the project cycle will vary from project to project, depending on project size and scope.

The initial phase of the cycle, which is the project charter process, was initiated in September 2015, for several critical projects identified within the first year of the SMART Program. The project charter process continues for all Year 1 identified SMART projects throughout the rest of the calendar year.

Project Charter

Facilities and Construction Management (FCM) works with school stakeholders to develop the project charter and document the project scope and timeline.

Contract

FCM issues request for proposal to contract with a design/builder to execute the project.

Board approves award of the successful design/builder.

Design

Design/builder prepares design for project and submits to Building Department for permitting.

Construction

Design/builder initiates construction of the project.

At the completion of construction, the project is closed out.

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SMART Technology

The District's SMART Program includes a technology component to enable the District to address infrastructure and digital device needs for each school. The goal is to transform classrooms into digital learning environments equipped to meet the educational needs of students in today's rapidly changing, highly mobile and global society. To accomplish this goal, infrastructure upgrades for schools are being made and the District is purchasing new computing devices to create a student to computer ratio of at least 3.5:1.

The infrastructure upgrades include:

- Replacing older, out-of-warranty network switches.
- Upgrading the current cabling infrastructure, as needed.
- Replacing and adding new Wireless Access Points, to achieve one access point in every classroom.

As part of the District's commitment to transparency, the public can access SMART Technology status updates for individual schools by visiting **browardschools.com/smartfutures**, and clicking on the SMART Technology icon.

The following is a SMART Technology status report summary as of September 24, 2015:

SMART PROJECT STATUS	\rangle	# OF SCHOOLS WORK STARTED	# OF SCHOOLS (INSTALLS) COMPLETED
Technology Infrastructure Upgrade		50	43
Wireless Network/CAT6 Upgrade		31	26
# of Computer Devices Ordered To Date		16,769	
# of Computer Devices Delivered To Date		7,683	

Bond Oversight Committee

Meetings of the independent Bond Oversight Committee (BOC) are underway. The first meeting took place on August 3, 2015, and included informational updates with no actions taken by the BOC. During the meeting, the not-for-profit group, Florida TaxWatch, outlined its role with the BOC. Committee members also received information on Florida's Sunshine Law, an overview of the SMART program and details regarding the General Obligation Bond approval and validation process.

The next scheduled meeting of the BOC is set for **October 5**, **2015**, at the Kathleen C. Wright Administration Center, Board Room, at 5:30 p.m.

For more information on the BOC, review meeting agendas, minutes and more, visit broward.k12.fl.us/boc.

SAFETY MUSIC & ART ATHLETICS RENOVATION TECHNOLOGY

To stay updated about the **SMART** initiative, visit **browardschools.com/smartfutures**.

The School Board of Broward County, Florida Robin Bartleman • Heather P. Brinkworth • Abby M. Freedman • Patricia Good • Donna P. Korn Laurie Rich Levinson • Ann Murray • Dr. Rosalind Osgood • Nora Rupert • Robert W. Runcie, Superintendent of Schools
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